

### **DOCUMENT GUIDE**

The budget document serves two distinct purposes:

- (1) to present the City Council and public with a clear picture of the services that the City provides; and
- (2) to provide City management with a financial and operating plan.

**Introduction** - Provides an overview of the key policy issues and programs in the budget, as well as the City's organizational chart and mission.

**Community Profile** - Background of the City, as well as key statistics about the El Paso community, to help both residents and non-residents put El Paso's budget in perspective.

**Fiscal Overview** - Explains the taxing process, debt administration and financial position of the City. Illustrates the annual budget cycle and the process by which the budget is amended, including budget policies used as guidelines during the budget process and as financial policies throughout the fiscal year.

**Financial Summaries -** Consolidated financial and personnel summaries; sub fund summaries provide an overview of the status of revenue and appropriations for each of the City's funds.

**Budget Detail -** Provides departmental information on the functions, goals, objectives, performance outputs, authorized appropriations and staffing for each City department.

**Capital Improvement Plan** - Provides a listing of current capital projects by funding source with a projection of anticipated capital needs, and a five-year financial impact of the capital plan and necessary operation budget reserves need to support new facilities and infrastructure.

**Appendix** - Contains the City Council resolution of the adoption of the fiscal year 2006 budget and accompanying schedules.





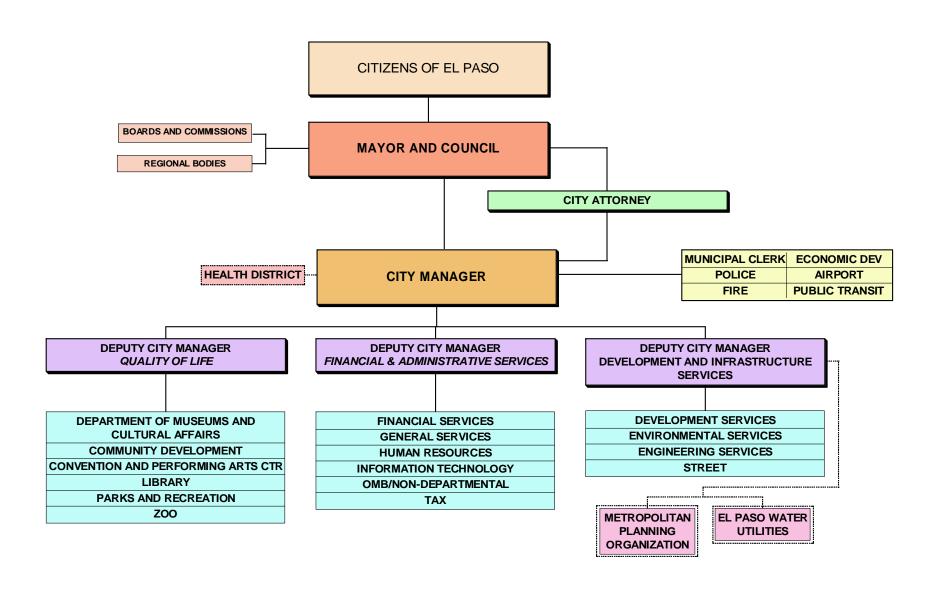
## City of El Paso Vision Statement:

To establish El Paso as the premier community of the Southwest

## City of El Paso Mission Statement:

To create a more vibrant, harmonious and sustainable city by building on existing strengths, exploring new opportunities, fostering regional partnerships and responding to change.

# CITY OF EL PASO ORGANIZATIONAL CHART FISCAL YEAR 2006







#### DEPARTMENT DIRECTORS

Patrick Abeln

El Paso International Airport

Charlie R. McNabb

City Attorney

Nathalie M. Prise

Community & Human Development

Carmen Arrieta-Candelaria

Chief Financial Officer

Yolanda Alameda

Department of Museums & Cultural Affairs

Patricia Adauto, Deputy City Mgr.

**Development & Infrastructure Services** 

Alan R. Shubert

**Development Services** 

David G. Dobson

**Economic Development** 

Patrick E. Conner

**Engineering Services** 

Ellen A. Smyth

**Environmental Services** 

William F. Studer, Jr., Deputy City Mgr.

Financial & Administrative Services

Roberto Rivera

El Paso Fire Department

Jeffrey Belles

General Services

Jorge C. Magana, MD

**Health District** 

Linda Ball Thomas

**Human Resources** 

Tony Montoya

Information Technology

Carol Brey

El Paso Public Library System

Richarda Duffy-Momsen

Municipal Clerk

David R. Almonte

Office of Management and Budget

Norman C. Merrifield

Parks and Recreation

Richard Wiles

El Paso Police Department

Deborah G. Hamlyn, Deputy City Mgr.

Quality of Life Services

Daryl Cole

Street

Terry Lee Scott

Sun Metro-Mass Transit

Juan Sandoval

Tax

Lea R. Hutchinson, V.M.D.

Zoo





#### **BOARDS AND COMMITTEES**

Ad Hoc Waste Tire Disposal Advisory Committee

Airport Board

Architect/ Engineer Selection Committee

Art Museum Advisory Board

Arts & Culture Advisory Board

**Brownfields Redevelopment Board** 

**Building and Zoning Advisory Committee** 

**Building Board of Appeals** 

Central Appraisal District Board of Directors

Citizens Advisory Committee for the Board of the Mass Transit Department

City Accessibility Advisory Committee

City Employees' Health Benefit Program Advisory Board

City Employees Pension Fund Board of Trustees

City of El Paso Property Finance Authority, Inc. Board of Directors

City/County Animal Shelter Advisory Committee

Committee on Border Relations

Community Center Screening Committee

Community Development Steering Committee

El Paso Bond Overview Advisory Committee

El Paso City-County Board of Health

El Paso County 911 District Board of Managers

El Paso Community Mental Health/Mental Retardation Center Board of Trustees

El Paso Housing Finance Corporation

El Paso Mountain Committee

**Enterprise Community Coordinating Committee** 

Fair Housing Task Force

Fire and Police Pension Board of Trustees

Fire Medical Services Policy Board

Flood Damage Prevention Board of Appeals

Foster Grandparent Program Advisory Council

Greater El Paso Civic, Convention, and Tourism Advisory Board

History Museum Board

**Industrial Development Authority** 





Information Technology Advisory Board
Mayor's Advisory Board on Aging
Parks and Recreation Advisory Board
Plumbing and HVAC Board of Appeals
Public Service Board

Public Utility Regulation Board
Retired and Senior Volunteer Program (RSVP) Advisory Council
Revolving Loan Fund Board
Transportation Policy Board for the El Paso Urban Transportation Study

Twelve Travelers Review Committee
Water Conservation Advisory Board
Workforce Retraining Advisory Committee
Zoning Board of Adjustment

Tree Board

#### **COMMISSIONS**

Building and Standards Commission
Cable Communications Commission
Charitable Solicitations Commission
City Plan Commission
Civil Service Commission
El Paso Public Arts Commission
Ethics Review Commission
Historic Landmark Commission
Housing Authority Board of Commissioners
International Bridge Commission





### **ANNUAL SERVICE STATISTICS**

POLICE	
# of Law Enforcement Personnel	1,349
# of Regional Command Centers	5
# of 911 Calls Dispatched	484,088
Average Emergency Response Time	12:36
# of Index Crimes	25,098

FIRE	
# of Uniformed Fire Personnel	814
# of Fire Stations	31
Average Emergency Response Time	4:22 min
# of Fire Responses	1,821
# of Hazardous Condition Responses	2,221
# of Service Calls	4,342
# of Medical Rescue Responses	42,563

PARKS AND RECREATION	
# of Parks	175
# of Recreation Centers	17
# of Senior Centers	9
# of After School Program Sites	9
# of Senior Citizen Program Sites	10
# of Municipal Swimming Pools	14
# of Municipal Golf Courses	2
Total Acreage	2,387

STREET	
Miles of Paved Roads	1,922
Square Yards of Street Resurface/Rehab	916,974
Miles of Storm Water Conduit	808
# of Storm Water Inlets	2,830
# of Signaled Intersections Maintained	574

ENVIRONMENTAL SRVCS/SOLID	WASTE
Tons of Recyclables Collected/Year	8,000
Tons of Waste Collected Per Year	330,000

DEVELOPMENT SRVCS-B.P.I.	
# of Building Permits Issued	13,975
# of Total Permits Issued	27,244
# of Commercial Inspections	15,796
# of Residential Inspections	84,717

	PUBLIC LIBRARY	
# of	Libraries	12
# of	Bookmobiles	1
# of	Bookmobile Stops / Biweekly	25
# of	Items Checked out/Year	2,226,466 240,000
# of	Titles in Collection	240,000

	DMCA-MUSEUM	
# of	Yearly Visitors - Total	129,595
# of	Yearly Visitors - Art Museum	57,018
# of	Yearly Visitors - History Museum	3,094
# of	Yearly Visitors - Archaeology Museum	69,483

DMCA-ARTS AND CULTURE	
Attendance:	
Performing Events	74,731
Direct Funding Programs	304,490
Arts in Education Programs	3,212
Art Window&People's Gallery(Recep Only)	428

ZOO	
# of Yearly Visitors - Total	286,614

GENERAL SERVICES/FLEET		
# of Units in Fleet	2,300	
Miles of Operation Per Year	22,000,000	

PUBLIC TRANSIT	
# of Fixed-Route Buses	172
Miles of Fixed-Route Bus Service	7,034,304
# of LIFT Buses	55
Miles of LIFT Bus Service	2,097,191

HEALTH	
# of Immunizations	90,997
# of HIV Tests Administered	234
# of Food Inspections	8,251
# of Food Complaint Investigations	1,422
Average Monthly Participation in WIC	48,500
# of Mosquito Traps Set	359
# of Dental Clinic Visits	10,101
# of Animal Cruelty Investigations	2,936
# of Stray Animal - No Owner Contacts	19,822